



Oxfordshire's Sustainable Community Strategy -
A long term vision for the county

Briefing paper 4: Children & Young People

FINAL DRAFT

This paper is number 4 in a series of 12 briefing papers prepared to inform the development of the Oxfordshire Sustainable Community Strategy by the Oxfordshire Partnership.

The briefing papers are designed for any individual or organisation interested in finding out more about Oxfordshire. Specifically they have been developed for representatives of organisations in the Oxfordshire Partnership who will be attending workshops and discussions on the priorities for the strategy during 2007.

Final draft: 3 August 2007

CONTENTS

1	Developing the Oxfordshire's Children and Young People's plan	3
2	Understanding the needs of Children, Young People and their Families.....	6
3	Emerging priorities	7
4	The contribution of the voluntary sector to Children & Young People.....	8
5	Community needs and aspirations.....	8
5.1	Needs identified by children and young people.....	8
5.2	Analysis of parish and market town plans.....	9
5.3	Summary of C&YP priorities from Oxford Area Action plans	11
6	Threats and opportunities for the future.....	13
7	Proposed priorities for the Oxfordshire Partnership	14
	APPENDIX 1 - Priorities for improving outcomes for children & young people	15
	APPENDIX 2 – background to the analysis of community plans.....	17
	Parish and market town plans	17
	Oxford Area Action plans.....	18
	APPENDIX 3 - Finding out more.....	20
	APPENDIX 4 – list of briefing papers	21
	ANNEX 1 – Data and information (separate paper)	

Paper prepared by: Sarah Breton, Joint Commissioning, Oxfordshire County Council and Oxfordshire PCT

With the help of: The Children and Young People's Partnership

I Developing the Oxfordshire's Children and Young People's plan

The aim of the Children and Young People's plan (CYPP) is to give every child and young person the opportunity to achieve their potential. Our vision is for Oxfordshire to be a place where every child and young person receives the help they need to:

- enjoy good physical and mental health – “Be Healthy”
- be protected from harm and neglect and grow up able to look after themselves – “Stay safe”
- achieve educational success and enjoyment, have good opportunities for play and leisure and develop self-confidence and life skills for a creative and positive adulthood – “Enjoy and achieve”
- make a positive contribution to the community and society – “Make a positive contribution”
- live free from poverty, achieve their potential and make the most of their lives – “achieve economic well-being”

We believe that:

- every child and young person has the right to be brought up safely in their own family;
- every child and young person has the right to receive full-time, high quality education appropriate to their needs;
- every child and young person has the right to be supported in a healthy lifestyle, and to health care that is accessible and appropriate to their needs.

The Children and Young People's Board heads up the Children's Trust arrangements in Oxfordshire and oversees the joint planning and commissioning of services for children and young people and the CYPP.

The CYPP can be downloaded at: www.oxfordshire.gov.uk/cypp

In May 2007 a statutory review of the plan was carried out and this review indicates that our strategies and services are having a demonstrable impact on outcomes for children and young people around:

- educational achievement at secondary level has improved;
- levels of offending and re-offending have reduced;
- truancy and exclusions are reducing;
- the number of homeless young people has reduced;
- the achievement of vulnerable groups has improved;
- special needs tribunals have reduced significantly;
- the opportunities for young people to have “things to do and places to go” is increasing.

The Every Child Matters: Change for Children and Youth Matters programmes set out a challenging and ambitious vision for how we provide services for children and young people over the next 10 years. In Oxfordshire we have made a positive start to implement these changes in order to improve outcomes and quality of services for children and young people.

We have developed a new joint **Vision for Services for Children and Young People in Oxfordshire** and a set of principles to help us implement this vision which have been agreed by all agencies working with children and young people.

Our **Children and Young People's Plan 2006–2009** was developed with wide engagement of children, young people, families and a wide range of partners from the statutory and voluntary sector. The plan was commended by Ofsted as a strength of the council with ambitious but realistic targets that should lead to better outcomes for children. A key focus in the plan is reducing inequalities and improving outcome for vulnerable children and young people. We have structured our plan to address the five Every Child Matters outcomes for all children including vulnerable groups. In addition there is a special focus on three particular groups of children and young people (children looked after, children with special needs and children from black and minority ethnic communities) where a concerted, multi agency approach is required.

We have built upon already strong partnership work to establish a countywide **Children and Young People's Board** which comprises all the key decision makers for services for children and young people in Oxfordshire working together to oversee the implementation of the plan. Children and young people are represented on the Board.

There is a clear focus in the plan on service integration. We have started to organise our services into **13 multi-disciplinary locality teams**. We have appointed co-ordinators for these teams and implemented a multi-agency training programme so that we can deliver common assessment, Team Around the Child (TAC) and lead professional arrangements. We have established **15 children's centres** and **40 extended schools**.

A number of new joint services for children, young people and families have been developed in response to the needs identified for example:

- a new joint funded primary care child and adolescent mental health service was established in 2006;
- a new drug treatment service specifically for young people was developed in 2006;
- joint funded residential provision for disabled children is now provided through Barnardos;
- a new integrated school based Speech, Language and Communication Service;

- the Connexions Service is now managed as part of the county council's Integrated Youth Support Service.

We are continuing to ensure that children and families are engaged in the development of services. Two **Sounding Boards** – one for children and young people and one for parents and carers – meet regularly with the Director for Children's Services, Lead Member for Children & Young People and other senior officers to inform decision making about Children's Services in Oxfordshire. A **Children and Young People's Involvement Network (ChYPIN)** secures wide engagement of children and young people in decision-making about particular issues of concern.

A voluntary sector panel has been established as part of the Children and Young People's Partnership to ensure that the voluntary sector is involved in strategic planning of services for children and young people.

A joint commissioning team has been established to help us to look radically at how we reshape our services in areas where outcomes are not yet improving. We have developed six joint commissioning priorities based on the priorities in the plan.

As we move into Year 2 of the CYPP we have identified the need to:

- focus on raising achievement for all children and young people and improve Oxfordshire's attainment in relation to statistical neighbours;
- focus on a small number of cross cutting priority areas so we can deliver real improvements in outcomes for children and young people in these areas;
- ensure locality teams work well and implement Team Around the Child, lead professional, and common assessment arrangements;
- ensure greater engagement of schools and GPs in delivering the five outcomes with the necessary support from other agencies to do this;
- implement our new joint commissioning framework, and
- develop a joint approach to allocation of resources against priorities particularly in the context of efficiency savings and potential significant grant fall out in April 2008.

These priorities will be overseen by the Children and Young People's Board.

2 Understanding the needs of Children, Young People and their Families

A detailed joint agency needs analysis was undertaken in 2005 as part of a Best Value Review of Children's Services. This work informed the development of Oxfordshire's CYPP, and was identified by DfES as an example of best practice nationally. APA (2006) identified Oxfordshire's needs' analysis as a strength noting that "a good analysis of need and current resource have led to priority areas being appropriately targeted."

Since then information has been collected on performance against the indicators in the Outcomes Framework and subsequently the JAR indicators. This exercise brought together valuable information from the Council, District Councils, Voluntary Services, Police, Connexions and Health. Further work is underway to update the needs analysis to inform the development of 2007/08 Action Plans.

Information on the needs analysis has been supplemented by feedback from children, young people and families on an ongoing basis throughout the year including the recent survey of the views of 5,000 children and young people in Oxfordshire.

Key issues arising from the needs analysis:

- Overall Oxfordshire is a wealthy county but there are 13 areas with deprivation in the bottom 20% nationally. Outcomes for children and young people are significantly poorer in these areas than in the rest of the county;
- Overall children and young people experience good levels of health. However there is a 19 year gap in life expectancy between the 'best' and 'worst' wards
- There is a need to develop integrated early intervention and preventative approaches for children who are "at risk" of harm, care, truancy, exclusion, offending;
- Educational achievement in Oxfordshire is in line with national averages and there has been a significant improvement in achievement at secondary levels. However, the educational achievement and enjoyment of vulnerable and/or under-achieving children and young people remains a priority for improvement.

3 Emerging priorities

A limited number of cross cutting priorities have been identified. These have been identified on the basis of an analysis of progress towards outcomes, the needs identified and feedback from children, young people and families. The aim will be for all agencies to work together collaboratively to achieve these outcomes. This will involve a major shift in culture and behaviour towards a more integrated and preventative approach. The engagement of children, young people and families as equal partners in addressing these priorities is key.

1. Raising the educational aspiration, achievement and enjoyment of all pupils with a particular focus on vulnerable and/or underachieving groups of children and young people.
2. Improving sexual health, reducing unwanted teenage conceptions and improving support for teenage parents.
3. Strengthening support to improve the emotional/mental health and well being of all children and young people thereby reducing the incidence of behaviour difficulties, conduct disorders, mental health difficulties and bullying.
4. Preventative and early intervention support for children and families “at risk” in need (eg at risk of harm, care, exclusion or truancy from school, offending, drug and alcohol misuse, teenage pregnancy, NEET).
5. Improving outcomes for children, young people and families in areas of deprivation including rural deprivation.
6. Ongoing engagement and participation of children, young people and families in the development of services.

4 The contribution of the voluntary sector to Children & Young People

There is a strong and vibrant children and young people's voluntary sector operating across Oxfordshire.

A voluntary sector panel has been established as part of the Children's Trust arrangements to ensure that there is a voluntary sector voice in the strategic planning and commissioning of services.

5 Community needs and aspirations

5.1 Needs identified by children and young people

"My biggest learning has been the strength of involving children, young people, parents and carers in finding solutions..."

To date the Council and its partners have engaged at least 4,000 children and young people from across Oxfordshire in a wide range of consultative and participative activities which have informed the direction of services for children, young people and their families.

In addition over 5,000 young people are currently involved in a widescale attitudinal and behavioural survey, including targeted cohorts of disabled children and other groups of children and young people "on the fringes".

Yet we always want to understand more about the communities in which children and young people live. In order to do this we are working on collating data on needs and outcomes at locality level over a sustained period of time. As well as helping us to deliver better services to all children and young people, this will enable us to target the geographical areas that have the most need and to target our resources towards them.

This work is being developed through the Director of Public Health's Annual Report 2007-8.

The emerging priorities from the review of the CYPP will be delivered through the Children and Young People's Board.

However, from the work we have done to date two strong themes come through in terms of what worries local people and areas that people want action on:

- Housing – this crosses the spectrum from affordable housing for all families to the more targeted resource needed for young people leaving care. It also includes the issues of teenage parents in temporary accommodation and vulnerable parents in temporary accommodation.
- Transport – this is an issue for all children and young people and has emerged most strongly from the work on improving "things to do". It includes issues of affordability, accessibility and safety and is important in both rural and urban areas.

It is proposed that these areas become the priority areas for action in Oxfordshire's Sustainable Community Strategy.

We also know that raising standards of educational achievement and enjoyment is a key concern for many local people and many of the partner agencies. Medium terms plans to address educational achievement are outlined in the Children and Young People's Plan. Challenging targets have already been set and these are outlined in appendix I. Strategic actions to deliver these targets are overseen by the Children and Young People's Board.

www.oxfordshire.gov.uk/cypp

5.2 Analysis of parish and market town plans

Community-led plans for parishes and towns rely on local volunteers identifying and agreeing shared needs and priorities as a basis for local action. Action points and concerns of direct relevance to the *Children & Young People* theme from 30 completed plans across Oxfordshire are shown below (see appendix 2 for the background to this analysis).

Children & Young People actions from parish and market town plans

26 of the 30 plans were concerned about children and/or young people, with rather more emphasis on the older age group. We deal first with proposed actions to support young children and then discuss those affecting older children and young adults.

Eight plans proposed an action relating to improving children's playgrounds, some referring specifically to toddlers and one referring to 8 to 11 year-olds as a priority. These settlements were all rural. Four settlements wanted before and/or after school care and three settlements wanted to introduce or extend a holiday playscheme.

Five action points concerned supporting the local school and/or preschool, few of these being specific about the kind of support required. However, one referred to helping the school improve its facilities and curriculum and one to helping the pre-school find more suitable premises. With regard to school capacity, three settlements were concerned about making sure there were enough school places for local children and, conversely, one was concerned with arresting the decline in pupil numbers at the local school. Another action proposed was to monitor secondary school arrangements provided in the neighbouring town. In addition, there were two references to introducing safe and environmentally friendly 'travel to school' schemes and one to support for a school environmental prize.

There was more emphasis on the recreational needs of older children, with twelve plans referring to this as an issue, three of them specifically mentioning the need for a skate park. Additionally, six plans (all in South Oxfordshire) proposed providing a meeting place for young people, whether it be a café or a simple shelter. Five proposed a youth worker or volunteer(s) and four wanted to introduce or revitalize a youth club.

Ten settlements planned to improve communication with young people and/or involve them in decision making, two suggestions being a 'youth issues group' and a 'youth parish council'. A young person's section on the village website was also suggested. Other proposed actions, mentioned once each, were:

- provide free or concessionary sessions for young people at the leisure centre;
- provide a foyer (housing and support for vulnerable young people);
- find ways in which young people can benefit the village;

- provide activities for younger children;
- provide a natural play area;
- increase interaction between young and old;
- encourage the school board of governors to charge a governor with responsibility for 'community liaison'.

The concern for children and young people extended to all four rural districts and both types of community (parishes and towns). Where the actions were assigned to particular individuals or organisations, parish and town councils were most commonly mentioned, particularly in providing play facilities for younger children. However, where schools were the focus of proposals for action they, or sometimes more specifically school governors, tended to be assigned the responsibility.

District and county councils were also mentioned in association with youth clubs and youth workers. We understand that three parishes have successfully combined to apply for and obtain funding for an additional youth worker serving all three parishes, although we found no specific reference to that in the plans we examined.

Example of actions proposed in local plans

Establish sections on the website and in the Upton News for younger residents. Led by: Parish Council (Upton Parish Plan, 2005)

Form a working group of interested individuals so as to address the points raised by the young people and to set up an event in which the young people can participate and feedback their specific ideas.

A LaserQuest activity – funded by Oxfordshire Rural Community Council – was held at the Sports and Social Club in January 2005 and attended by about 50 young people. (Dorn Valley Parishes Plan Report, 2005)

Community-led plans in Oxfordshire: their potential contribution to strategic planning, May 2007 by Gloucestershire University

5.3 Summary of C&YP priorities from Oxford Area Action plans

Each of the six Area Committees in Oxford has developed an Action Plan which sets out the key improvements needed in the area that local people, local groups, the Area Committee and other organisations through working together can bring about. The plans seek to embody local issues and activities and be a catalyst for greater local partnership working (see appendix 2).

The following box shows the priorities from the Area Committee Action plans relating to the *Children & Young People* theme.

Children & Young People priorities from Oxford Area Action plans (by area)

Central, South & West

- Community building development
- St Ebbes - helping to support community cohesion, tackling anti-social behaviour, improving the environment, improving facilities for young people

Cowley

- Addressing needs of young people in the area
- More youth work and activities for young people in Lye Valley and Cowley Marsh

East

- Support for improved youth facilities and services in the area
- Support community cohesion initiatives
- Maintain out of school play provision including skateboarding in the area

North

- Support for young people and children
- Supporting and extending community facilities
- Development of facilities for young people in the canal corridor/Waterways estate. Key issue is the need for a youth club/youth activities in the Canal corridor.
- Development of the Cutteslowe Children's Centre
- Need more play schemes around the year in Cutteslowe
- Supporting Cutteslowe Community Association in its work with young people
- Young peoples play facilities needed in Jordan Hill
- Sports provision for young people, especially the provision of people to lead & manage such activities.

North East

- Addressing needs of young people in the area
- Young people's activities needed for summer holidays especially in Northway

contd

South East

- More support for community cohesion, tackling anti-social behaviour, and providing diversionary activities for young people
- Seek to provide more leisure and sports facilities for young people, including a youth centre in Rose hill and Littlemore
- Maintain and develop out of school play provision in the area
- Improve health and education support for young people

Priorities from Oxford Area Action plans, Oxford City Council July 2007

6 Threats and opportunities for the future

Opportunities:

- More joined up working across partner agencies with strong governance provided through the Children's Trust arrangements
- Added value from involving children and young people and parents/carers in finding the right solutions
- The national Child Index meaning that public services in Oxfordshire will share a single database of children aged 0-18 years old
- Focus on early intervention, particularly through Children's Centres and strengthened public health programmes
- Better understanding of the places in which children and young people live and therefore more locally sensitive service provision

Challenges:

- Ensuring every child and young person in Oxfordshire is engaged in learning, employment and/or training and achieves outcomes that compare favourably with statistical neighbours
- Engaging our frontline staff in the modernising agenda – particularly the schools and GP practices that provide services to all our children and young people.
- Shifting the culture and behaviour across organisations towards a more integrated and preventative approach
- Uncertainties about future grant funding streams from 2008
- Making sure the workforce is developed to deliver services of the future

7 Proposed priorities for the Oxfordshire Partnership

It is recommended that the Oxfordshire Sustainable Community strategy should support the following priorities:

- **Housing** – this crosses the spectrum from affordable housing for all families to the more targeted resource needed for young people leaving care. It also includes the issues of teenage parents in temporary accommodation and vulnerable parents in temporary accommodation.
- **Transport** – this is an issue for all children and young people and has emerged most strongly from the work on improving “things to do”. It includes issues of affordability, accessibility and safety and is important in both rural and urban areas.

APPENDIX I - Priorities for improving outcomes for children & young people

There is a need for a concerted, joint agency/partnership focus on:

- raising standards of educational achievement and enjoyment at all key stages, with a particular focus on;
 - the needs of young children so that action is taken to promote educational success from the earliest stage;
 - ensuring that children and young people enjoy their education and are actively encouraged to participate in decisions and activities in the school and community;
 - ensuring that all schools are successful in helping pupils to have high aspirations and to make progress in line with their potential;
 - ensuring that all pupils leave school with a good standard of education and the qualifications, including vocational qualifications needed for further education, employment or training;
- increasing the number of children and young people accessing sport, play, leisure, youth, out of school, community, cultural, music and arts activities;
- supporting schools so that they are successful in meeting the personal development and wellbeing needs of pupils and staff;
- ensuring sufficient school places where they are needed in high quality school buildings.

Targets

- Increase the percentage of children achieving a score of 78 or above on the Foundation Stage profile.
- Increase the percentage of children achieving Level 2 at KS1 in English, Maths and Science.
- Increase the percentage of children achieving Level 4 at KS2 in English, Maths and Science.
- Increase the number of schools with value added (KS2-KS4) in the top 50% of all schools nationally.
- Increase the percentage of pupils achieving 5 GCSEs A*-C and 5 GCSEs A*-G, or equivalent, including black and minority ethnic groups and children looked after.
- Increase the number of young people accessing sport, play, leisure, out of school, youth, community, cultural, music and arts activities.
- Increase the percentage of residents who think, over the last three years, the following have got better:
 - activities for teenagers;

- facilities for young children.
- Increase the percentage of 5-16 year olds who spend at least 2 hours a week on school sport or PE.
- Increase the percentage of young people achieving Youth Service accredited non formal learning
- Increase the percentage of schools where teaching and learning is good or better in meeting the full range of learners' needs.
- Increase the percentage of schools where curriculum and other activities is good or better in meeting the needs and interests of learners.
- Increase the percentage of schools judged to be good or better in securing children's enjoyment of learning.
- Increase the percentage of schools where overall personal development and wellbeing of learners is good or better.

APPENDIX 2 – background to the analysis of community plans

Parish and market town plans

In May 2007, the Countryside & Community Research Unit at the University of Gloucestershire reviewed and summarised the 30 Oxfordshire parish and market towns plans completed in the past five years (see table below).

Table 1 Parish and town plans analysed

Benson Parish Plan	Goring Village Plan
Blewbury Parish Plan	An Action Plan for Harwell
Brightwell-cum-Sotwell Parish Plan	Henley on Thames Action Plan for Year Three
An Action Plan for Carterton	The Launton Village Plan
Chinnor Parish Plan	Minster Lovell Village Action Plan
Chipping Norton Town Appraisal	Sandford on Thames Parish Plan
The Cholsey Plan	South Hinksey Parish Plan
Crowmarsh Parish Appraisal	Steventon Parish Plan
Dorchester Parish Plan	Tetsworth Village Plan
Dorn Valley Parishes Plan	Thame in Trust: a vision and action plan
Duns Tew Village Plan	Upton Parish Plan
Enstone Action Plan	A Town Plan for Wallingford
Faringdon Action Plan	Suggestions for a Better Watlington
Fencott and Murcott Parish Plan Vision	West Hagbourne Parish Plan
Filkins and Broughton Poggs Parish Plan	Wheatley Parish Plan

Since the total number of plans available for this review was relatively small, any comparisons of the differences between districts or between types of settlements can only be indicative. However they still provide a useful snapshot of issues and perceived priorities of communities in Oxfordshire.

Note that comparisons by district are difficult as a result of the imbalance of plans between the four rural districts, particularly in the case of market towns (see following table).

Table 2 plans considered by district and type of settlement

District	Number of market towns	Number of rural settlements	Total number of plans
Cherwell	0	3	3
South Oxfordshire	7	8	15
Vale of White Horse	1	5	6
West Oxfordshire	2	4	6
Total	10	20	30

Recommendations and more detail on the background to community-led plans are available in the main report "Community-led plans in Oxfordshire: their potential contribution to strategic planning, May 2007" published as part of the Sustainable Community Strategy evidence base (supplementary paper 1).

Overall recommendations for the SCS are included in "Community Life" theme paper 1.

Oxford Area Action plans

There are six Area Committees in Oxford:

- Central, South and West
- Cowley
- East
- North
- North East
- South East (formerly Iffley Leys)

Each Area Committee is made up of the ward councillors for its Area and, on a non-voting basis, the County Councillors for the Area and the parish councils. Partnerships are being developed with the Police, who are usually present at the Area Committees, and the Oxford City Primary Care Trust.

The Area Committees form part of the City Council's democratic structure and are responsible for the following services in their areas:

- parks, play areas and countryside
- off street car parking
- public toilets
- street cleaning and monitoring of street scene performance
- dog wardens
- abandoned vehicles
- community centres
- planning applications

Each Area has developed an Action Plan the purpose of which is to set out the key improvements needed in the area that local people, local groups, the Area Committee and other organisations through working together can bring about. They seek to embody local issues and activities and be a catalyst for greater local partnership working.

The development of Action Plans in Oxford City has involved substantial consultation with local communities and they are not defined by public sector agencies. In 2004, a survey of all local groups e.g. residents groups was carried out followed by workshops in each of the 6 areas with representatives from residents and tenant groups and community organisations. Overall 76 groups were represented at the workshops. This provided the basis for development of the area plans.

In 2005/06 the area committees facilitated further workshops in each area across the city to discuss priorities in greater detail and possible solutions. These workshops were then followed up with 633 on street interviews (approx 100 in each area). The analysis of the findings has been the basis of refreshing the area plans and the key issues identified for each of the areas and fed into the Sustainable Community Strategy evidence base.

More detail on the priorities from Area Action Plans are available in a supplementary report (2) published as part of the Sustainable Community Strategy evidence base.

APPENDIX 3 - Finding out more

Data on Children and Young People in Oxfordshire and indicators selected for the Oxfordshire Children & Young People plan are updated quarterly and published as an annex (Annex 3) to the Children & Young People's plan at www.oxfordshire.gov.uk/cypp

Statistics and information on Oxfordshire is available from the Oxfordshire Data Observatory at www.oxfordshireobservatory.info. The Observatory team also offers advice and guidance on finding local statistics via their helpline 01865 815483.

Education and related data is available from the Department for Children, Schools and Families (formerly the Department for Education and Skills). This includes the statistical neighbours benchmarking tool.

National statistics including data for neighbourhoods is published by the Office for National Statistics and available at www.neighbourhood.statistics.gov.uk

APPENDIX 4 – list of briefing papers

	Theme	Broad content
	Oxfordshire Futures	Overview of economic, environmental and social trends and issues affecting the long term future of Oxfordshire
THEME PAPERS		
1	Community Life	Active communities, community-led planning, contribution of volunteers
2	Community Safety	Community safety, crime, fear of crime
3	Economy	Employment, income, businesses, change in key industry sectors
4	Children & Young People	Needs of children & young people
5	Learning and skills	Skills for the economy; skills for individuals
6	Environment	Climate change; resources (including waste, water, energy, air quality, countryside, land)
7	Health, care and wellbeing	Lifestyles, older people, long term conditions, vulnerable people
8	Housing	Affordability, housing for vulnerable groups, eco-homes
9	Population and migration	Ageing population, long term and short term migration trends
10	Access to services and travel	Road congestion, accessibility, safer roads, air quality, street environment
11	Recreation, leisure and culture	Participation in culture, sport, leisure activities, internet
12	Spatial Oxfordshire	South East plan, Local Development Frameworks, planning policy; rural, market towns, urban
SUPPLEMENTARY PAPERS		
S1	Community-led plans and their potential contribution to strategic planning	by Gloucestershire University (May 2007) Analysis of the priorities from 30 community-led parish and market town plans completed in past 5 years in Oxfordshire
S2	Priorities from Oxford Area Action plans	by Oxford City Council (July 2007) Priorities from six Oxford City area action plans
S3	Oxfordshire Rural Framework (2007-2010)	by Oxfordshire Rural Forum (July 2007) Challenges and priorities for rural Oxfordshire