



**Report on
Oxfordshire Futures workshop for the Oxfordshire Partnership
and district LSPs**

**Thursday 13th September 2007
Kassam Stadium**

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Introduction

During 2007 the Oxfordshire Partnership is developing its sustainable community strategy, the over-arching strategic vision for the county with key priorities for action which will inform development of targets for our next Local Area Agreement. This is a wide-ranging and collaborative project involving all our partners and stakeholders.

A series of overview workshops open to all stakeholders were held in July 2007, with a further one for the business sector in September, to debate the key trends and issues facing Oxfordshire in the next twenty to twenty five years that the sustainable community strategy should to address. The paper 'Oxfordshire Futures' was produced to inform these debates.

Individual partnership groups and organisations produced a series of 12 thematic briefing papers that describe the main issues under each theme and the work already underway in current plans. The papers propose options for the Sustainable Community Strategy.

The summary paper, 'Review of DRAFT Issues and Options for Oxfordshire's Sustainable Community Strategy' was prepared for the current stage in the process – the review of draft issues and options. It presented some of the key trends and issues affecting Oxfordshire's future, the output from the July workshop discussions and the thematic briefing papers; and proposed a set of draft issues and options for debate at this workshop.

This workshop was held for elected members and senior officers from town, district and county councils and was well attended from all tiers of local government with over eighty delegates in total.

Role of the strategy

Following an overview presentation on the process to develop the strategy participants were then asked to discuss the following question on their tables,

What is the critical function of the county sustainable community strategy?

The following points were highlighted in the subsequent feedback and plenary session and represent a summary of main topic areas of discussion on each table.

Add to what districts can't do
Partnerships
Locality of interests not allowed x due to boundaries
One size does not fit all
Keep it simple

More bangs for bucks
High level priorities
Shared ownership
Allow for third tier
Co-ordination of partnerships
Mediation/facilitation
Education
Influencing government – joint funding bids
Helping to adapt
Interface between partners
Deliverable/affordable/aspirational
Strength of working together – consensus and difference
Outcomes measured
Simple communication
Mesh county and district strategies together

Confirming or challenging the key themes

Following a presentation on some of the highlights of the data collected through thematic papers delegates were asked to consider the options for action presented in the draft issues and options document. People were invited to add to these lists where they felt further options had been missed out. Following this initial exercise participants were asked to prioritise their three highest priorities for action under each theme using sticky dots. **The following list summarises how participants prioritised the issues under each theme.** The long list of all actions identified and the prioritisation given to them through the dot exercise is at Annex 3.

- **Economic competitiveness**

Affordable Housing
Infrastructure and new developments
Waste management
Skills

- **Mitigating/adapting to climate change**

Carbon footprint in housing
Sustainable housing
Market towns
Energy production/demand
Agricultural land
Waste management
Projects – West End/Didcot
Transport links

- **Thriving communities**

Community facilities in new developments
Infrastructure in new developments
Multi-agency approach to Community Safety
Targeted approach to deprivation/renewal
Market towns
(Fear of) crime
Transport

- **Vulnerable people**

Housing and transport for young and old
Community-led solutions
Prevention of health problems
Partnerships
Rural deprivation

Delivering the strategy

Tables were asked to discuss the following questions with regard to the various potential levels of governance in the county i.e. community, theme, district, county, partnership, government;

How will delivery of the SCS work – what are the statutory agencies going to deliver?

What is the offer to communities? What could communities be doing for themselves?

The following list is a summary of the key points raised in the discussion groups

- Local delivery – funding/advice/ capacity building for Parish Councils and Voluntary and Community sectors
- Co-ordination
- Strategy to identify where delivery should sit
- Transparency – subsidiarity
- Leadership based on listening
- What – see dot exercise
Who – remember businesses and volunteers
How – fair mechanisms for drawing down funds/pooled budgets, outcome based
e.g. skills – hands on co-ordination/leadership
- housing – more facilitative
- Different approaches needed to different issues
- Customer service and access
- Ensure co-ordination is at the right level, who is best placed to tackle it

Feedback

Feedback from the event was positive overall with many constructive comments for the next stage of development of the strategy. Forty three responses were received.

Respondents were overall happy with the event, they welcomed the opportunity to debate the issues following presentation of the days. The attendance of such a wide range of people from across Oxfordshire councils was emphasised and the rare opportunity to have debates on the future of the area.

When asked what could have been better respondents said that some of the discussion topics were open to misinterpretation and insufficient time was given to discuss large issues. Some felt that a wider mix of delegates would have been advantageous. There were also some concerns about how effective the dot-mocracy exercise was in prioritising the actions.

In answer to the question 'What is the most important thing that those responsible for the Sustainable Community Strategy should consider?' there were a wide range of comments. Particular issues raised included the need for clear leadership, working together in partnership to deal with the big issues affecting us and accountability. Clarity over deliverables and the resources to achieve them was considered to be important to ensure success. The issue of subsidiarity and actions being driven at the most appropriate level was emphasised strongly.

Finally respondents were asked if there was anything else to add. Comments included the choice of unsustainable venue for such an event; simple, jargon-free language needed in the strategy; clear responsibilities set out for delivery of targets and that the infrastructure for partnerships needs to be well developed to enable the strategy's outcomes to be achieved.

Annex 1: Programme

Oxfordshire Futures



Sustainable Community Strategy Overview Workshop

Thursday 13th September 2007 – Oxfordshire Councillors – Kassam Stadium
9.00 – 13.00 followed by lunch

Purpose

To identify long term priorities for Oxfordshire's Sustainable Community Strategy and ways of aligning these with other planning processes.

Specifically

To clarify the function of the Sustainable Community Strategy

To consider the findings emerging from theme papers and consultation events

To identify the key themes that should be addressed by the Strategy

To priorities the critical actions under these themes

9.00 Registration and refreshments

9.30 Welcome - *Cllr Keith Mitchell, Chairman Oxfordshire Partnership*

An explanation of the journey travelled to date and a reminder of what the Sustainable Community Strategy is for - *Claire Evans, Oxfordshire Partnership Manager*

What is the critical function of a county Sustainable Community Strategy? - *discussion*

10.10 Presentation of a summary of the theme papers - *Margaret Melling, Data Consultant*

Presentation on the findings from the stakeholder workshops held in July 2007 and possible themes and actions for the strategy – *Claire Evans*

10.45 Confirming or challenging the key themes:

Economy, Climate Change, Thriving Communities, Reducing Inequalities.

Prioritising actions under the themes for the strategy

11.15 BREAK

11.30 Small group discussion on what contribution the different levels of planning and implementation could make.

12.15 Review

- How will delivery of the SCS work – what are the statutory agencies going to deliver?
- What is the offer to communities? What could communities be doing for themselves?

Next Steps – *Cllr Keith Mitchell, Chairman Oxfordshire Partnership*

13.00 Lunch and close

Annex 2: Delegate list

Name	Organisation
Adrian Holloway	South Oxfordshire District Council
Andrew Rogers	Wallingford Town Council
Andrew Tucker	West Oxfordshire District Council
Cllr Angie Patterson	South Oxfordshire District Council
Cllr Ann Ducker	South Oxfordshire District Council
Anna Robinson	South Oxfordshire District Council
Cllr Mrs Betty Atkins MBE	Wallingford Town Council
Bill Oddy	West Oxfordshire District Council
Cllr Bill Service	Oxfordshire County Council
Cllr Bob Price	Oxford City Council
Cllr Carol Steward	Cherwell District Council
Clare Kingston	South Oxfordshire District Council
Cllr David Cohen	Burford Town Council
David Parkes	South Oxfordshire District Council
Cllr David Wilmshurst	Oxfordshire County Council
Diana Shelton	West Oxfordshire District Council
Cllr Dorothy Brown	South Oxfordshire District Council
Fergus Lapage	Oxford City Council
Cllr Geoff Andrews	South Oxfordshire District Council
Cllr George Reynolds	Cherwell District Council
Gill Oliver	South Oxfordshire District Council
Graham Stratford	Oxford City Council
Cllr Gwynneth Royce	Oxford City Council
Helen Couperthwaite	Cherwell District Council
Helen Crofts	South Oxfordshire District Council
Ian Davies	Cherwell District Council
Cllr Jerry Patterson	Vale of White Horse District Council
Cllr Jill Dunsmore	West Oxfordshire District Council
Cllr Jim Couchman	Oxfordshire County Council
Joanna Simons	Oxfordshire County Council
Cllr John Flood	Didcot Town Council
Cllr John Goddard	Oxford City Council
John Hoad	Cherwell District Council
John Parry	Oxfordshire County Council
Cllr Julie Mayhew-Archer	Abingdon Town Council
Cllr Keith Mitchell	Oxfordshire County Council
Kevin Lerner	Cherwell District Council
Cllr Lawrie Stratford	Oxfordshire County Council
Cllr Lesley Legge	Oxfordshire County Council
Lesley Sherratt	West Oxfordshire District Council

Cllr Liz Brighthouse	Oxfordshire County Council
Cllr Lyndon Elias	South Oxfordshire District Council
Maggie Andrews	Burford Town Council
Maggie Scott	Oxfordshire County Council
Cllr Malcolm Leonard	South Oxfordshire District Council
Cllr Margaret Davies	South Oxfordshire District Council
Mark Fransham	Oxford City Council
Mark Jaggard	Oxford City Council
Mark Recchia	Banbury Town Council
Martyn Swann	Cherwell District Council
Cllr Mary de Vere	Vale of White Horse District Council
Matt Prosser	South Oxfordshire District Council
Cllr Michael Breakell	West Oxfordshire District Council
Michael Crofton-Briggs	Oxford City Council
Cllr Michael Gibbard	Cherwell District Council
Michael Lawrence	Oxford City Council
Mike MacKay	Vale of White Horse District Council
Cllr Nick Turner	Oxfordshire County Council
Nigel Warner	Abingdon Town Council
Ollly Scholefield	West Oxfordshire District Council
Cllr Patrick Greene	Oxfordshire County Council
Cllr Paul Austin Sargent	Oxford City Council
Paul James	Oxfordshire County Council
Paul Marston-Weston	Cherwell District Council
Paul Miller	Oxfordshire County Council
Paul Slater	West Oxfordshire District Council
Paul Staines	Vale of White Horse District Council
Cllr Peter Skolar	Oxfordshire County Council
Peter Sloman	Oxford City Council
Roger Pitman	Oxford City Council
Cllr Rose Stratford	Cherwell District Council
Sally Truman	South Oxfordshire District Council
Sebastian Johnson	Oxford City Council
Sharon Cosgrove	Oxford City Council
Stephen Capaldi	Oxfordshire County Council
Steve Daniels	Oxford City Council
Cllr Sue Haffenden	Oxfordshire County Council
Sue Reid	South Oxfordshire District Council
Cllr Timothy Hallchurch	Cherwell District Council
Tony Mullee	Oxfordshire Primary Care Trust
Val Johnson	Oxford City Council
Wendy Kingsbeer	Cherwell District Council
Cllr Zoé Patrick	Oxfordshire County Council

Annex 3: Detailed outcome of the prioritisation exercise

The number indicates how many dots were attributed to the action

Maintaining economic competitiveness		
Housing	Develop new solutions for increasing the amount of affordable housing and social and supported housing	57
	Build enough houses and good quality employment land	8
	Ensure a mix of good-quality new homes are built	6
	Acknowledge that not everyone wants to be a homeowner and make much more social housing available	4
	Better housing for older people	3
	Ensure enough housing for first time buyers and families	2
	Understand housing needs of key groups necessary to support Oxfordshire's economy and provide for them	2
	Release equity from existing homeowners to support others in home ownership (investment/retirement solutions)	1
	Range of affordable housing	
	Don't forget the district Local Development Frameworks	
	Protect the green belt	5
	Review the green belt	
	Education and skills	Raise skills levels – academic and vocational above the national average
Raise expectations and attainment in schools and encourage creative learning		9
Build on links with leading educational and research establishments and schools and businesses to raise aspirations and attainment.		4
A wider range and greater number of apprenticeship opportunities		6
Develop a better understanding of skills needs – what individuals need and businesses want and can give hard to reach groups		6
Invest in continuous training (not limited by age) and better careers advice in and out of school		8

	Oxfordshire Partnership to co-ordinate concerted effort from all sectors to support and encourage all the issues around underachievement of our young people and rebuild their skills and confidence	3
	Join up initiatives that address attitudes to learning	1
	More emphasis on vocational training, apprenticeships etc	2
	Develop vocational centres with business support	
	Skills sector needs leadership and accountability to unify a very diverse market – best done by a business lead	1
Infrastructure and transport	Ensure adequate infrastructure is provided to support the economy and population particularly transport infrastructure	31
	Improve public transport access to employment clusters	1
	Improve air quality by reducing the need and desire to travel	1
Waste and resources	Reduce production of waste – support the Waste Management strategy and consider alternative uses such as energy production	18
	Waste is a valuable commodity in the production of energy which we need	1
	Reduce demand for water and encourage water use efficiency	2
Oxfordshire's strengths	Recognising and promoting our unique strengths	1
	Enhance Oxfordshire's character of built and natural heritage	2
Economy and growth	Encourage smart employment	
	Develop Oxfordshire's tourist industry and cultural and recreational tourism	4
	Consultation and engagement with business needs to be better than relying on OEP	
	Recognise issue of inward migration	2
	Is the county going to accommodate any economic growth? If so, where and how?	1
	Develop knowledge based industry clusters	4
	Support rural economy too – local shops, pubs	
	Social enterprise is an essential element of rural economy	
	Support local (small) businesses	3
	Older people into employment	2

	Recognise and embrace the importance of the city in the economic well-being/value of the county	
Oxford	More emphasis needs to be given to Oxford's role and function	
Funding	Work closely with GOSE and SEEDA to get government focus and funding for Oxfordshire	1
Mitigating and adapting to climate change		
Policy	Develop climate change as a unifying theme in the strategy and fully understand the problems we are trying to solve	10
	Identify areas where current tax policies are a barrier to sustainable development – campaign for action by central government	
Transport	Transport and retail strategy that supports local centres as well as larger urban centres and allows access for all to both	5
	Reduce the need to travel – locate homes, jobs, social infrastructure as close together as possible	6
	Promote small changes e.g. car sharing and links to public transport	4
	Better co-ordination of transport links reducing need for personal transport	14
	Public transport	8
	Major subsidisation of public transport and infrastructure for low-energy transportation	4
	Cycling infrastructure	
Waste	Increase waste recycling, reduction and reuse	13
	Waste/recycling promotion	2
Energy production/ resources	Promote more sustainable forms of energy production and reduce energy demand	22
	Promote solar and other renewable energy sources	4
	Promote wind power and encourage a new aesthetic re. visual impact	1
	Strategy to ensure development is not at expense of environment we hope to conserve	1
	Water management	2
Development/ housing	Make the city West End and Didcot projects iconic for Oxfordshire	16
	Reduce carbon footprint of new and existing housing	33
	Put houses where they can be most sustainable	24
	Support market towns and rural villages so that they don't simply become dormitories or urban conurbations	26

	High standards of sustainable construction for all housing and commercial properties including major support for local energy production/microgeneration	7
	Growth areas should major on eco-homes	5
	Existing housing stock – improve/reduce CO2 emissions and reduce fuel poverty	1
	Don't forget district LDFs	
Agriculture	Greater support for agriculture/farming – land management and food security	17
Leadership/ involvement	Empower local leaders	1
	Lead by example and promote best practice	1
	Learn from the City's low energy/car use and disseminate lessons	
	Engage young people through education and community acts in climate change understanding and actions	9
Environment	Increase awareness of changing eco-systems and widen access to environmental data	2
	Tourism – Oxford canal basin	1
Supporting and developing thriving communities		
Community empowerment / facilities	Promote places and spaces for community facilities in new developments – encourage community engagement in developing these from the start	30
	Give power to local communities such as town/parish councils	4
	Extend support to community-led planning and engagement in area committees	10
	Community ownership of assets	
	Increase third sector capacity in areas of highest deprivation	
Community safety	Develop a multi-agency approach to address Community Safety issues, for example the link between unemployment, lack of housing and re-offending	23
	Reduce crime and the fear of crime by community involvement	18
	Target community safety and police spend in areas of high crime	4
	Promote a sensible alcohol drinking culture	3
	More visible policing presence	
	Communication to increase perception of community safety	
	Reduce anti-social behaviour	1

Volunteering/ involvement	Develop a strategic approach to encourage volunteering and encourage employer involvement	4
	Engage young people in volunteering	
	Promote corporate social responsibility	6
	Businesses are an important community	1
	Use cultural activities to encourage community participation (e.g. Oxfordshire 2007)	5
	Schools role in developing awareness of community involvement and appreciation of the countryside/environment	1
Access/ deprivation	Improve access to services	2
	Map areas of multiple deprivation and develop a targeted approach to neighbourhood renewal	15
	Join up work of agencies to reduce barriers to involvement	3
	Promote and extend mobile services	6
	Improve access to the countryside and green spaces and recreation	7
Housing	Housing mix to encourage settled communities	12
	Invest in housing advice, improve the housing market and private rental sector management and conditions	2
	Prevent homelessness and invest in tenancy support services for people re-housed in the non-social housing sector after homelessness	3
Infrastructure/ development	Improve transport and roads	14
	Ensure infrastructure is included early in new housing development	14
	Greater control of mix of new housing developments – so developers don't simply make greatest profit but provide affordable housing	
	Maintain and support market towns and rural villages so they don't become empty 'husks' (dormitories)	14
	Support for local businesses, shops, job creation	5
	Support local sustainable food growth – co-ops, allotments, farm shops	
	Wider impact assessment of developments on a City/District/County basis	
	Don't forget district LDFs	
	Migrant workforce	
Health	Importance of health issues	
	Reduction in drug use and education for the future	2
	Young people/healthy lifestyles and positive activities	1

Young people	Young people – encouraging partnership working to draw in industry/sport/education/police/health to encourage and develop a sense of worth	8
Policy	Celebrate and showcase good examples	2
Reducing inequalities and meeting the needs of vulnerable people		
Health	Shift emphasis to prevention of health problems	26
	Make emphasis on public health/lifestyle issues to improve health	1
	Local Authorities to have more control over health not PCT	2
Inequality	Support rural communities and tackle rural deprivation	12
	Develop a joint partnership approach to inequalities, map and share information and direct funds/investment to priority needs	14
	Stop looking at averages and focus on areas with greatest need	4
	Focus on local efforts to tackle specific inequalities	
	Address fuel poverty	
Sense of community	Support the development of strong communities and promote community-led solutions	23
	Encourage inter-generational work	3
	Strengthen community cohesion with BME communities and ensure access to education and health services for BME groups is effective	1
	Build on potential for the private sector to invest in social well-being	
	Find ways to spread tolerance – a feature of good schools	8
Support	Build capacity of voluntary groups to support people (including carers)	11
	Improve information on where to get help	
	Important to build mixed communities with strong role models to promote aspirations/healthy living...	1
	Positive action to assist disabled people to lead a full and active life within the communities	2
Skills	Address skills gaps – reduce sense of exclusion and develop local learning	7
	Strengthen support for black and minority ethnic (BME) and poorly performing 'majority' groups	1
	Raise attainment within all our communities. Celebrate all the talents of our young people – encourage the setting up of young people's task forces within Communities supported by local schools	1

	Train young people for work	4
	Vocational training and lifelong learning	
Housing	Address specific housing and transport needs of young people and the elderly and low income families	50
	Homelessness prevention	
	Tackle the disrepair and poor management of the private rented sector	
	Housing voucher system to be used by anyone at a point in their life where they need housing assistance	1
Children, young people and families	Roll out extended schools more	
	Support development of parenting skills – targeted to those excluded	
	Develop children’s centres as multi-functional agencies for family support	5
	Involve young people	2
	Facilities for young people	8
Access/ travel	Address transport needs	13
	Integrated public transport particularly in rural areas	1

Annex 4: Feedback

Forty three responses were returned. Where several respondents commented on the same thing it has only been recorded once.

What was good about today's event?

- Clear concise scene setting, background information
- Professionally presented
- Good direction of tasks/work
- Realistic timetable
- Excellent facilitation
- Good attendance – key players, range of people
- Organisation
- Spirit/approach of attendees
- Comfortable
- Well-focused
- Good spread of delegates on each table
- Informative
- Good discussion, opportunity to participate
- Meeting people from other areas
- Broke down barriers between County and District members and officers
- Met other councillors and learnt personal and local issues are commonly held
- First engagement in the process
- Opportunity for range of views to be expressed and heard
- Discussion of levels of planning was welcome
- Emphasis on now rather than 20/30 years time

What could have been better?

- Breakout into specific theme areas to discuss in more detail
- Sticky dots – usual method, a bit frantic possibly use another method
- Could have mixed local government and partners in same session
- Keep it simple if possible
- Slightly longer needed for such an important topic
- Bit too much room for misinterpretation of what we were trying to achieve (table discussions)
- Reassurance that input will be listened to and will impact on content of emerging strategy
- Roving microphone was too low
- More time, it felt rushed
- Scrummage to write on the walls
- Dots didn't seem very useful
- More discussion time
- Could have been more focused – the spread of issues meant that debate was quite superficial
- Should have focused on specific actions required
- Little

- Highlighting areas for discussion beforehand
- Key themes need to be more strongly explained and derived
- Second activity pre-emptive – need to have SMART action list first
- Given the vision what will Oxfordshire look like in 20 years
- Dots – people were drawn to where dots already were
- Need more information on how the strategy got to this point
- Fewer people to allow more opportunity to discuss/comment on tables
- Discussion/answers about where it goes now
- More wall charts to save queuing
- Better to have other agencies present
- Explanation of grouped themes was vague and unclear what happens to the key priorities identified
- Clearer explanation of what outcome of final session should be
- Venue – discussing climate change in an air conditioned venue
- Tighter supervision of dot use (especially re. Didcot)
- Involvement from other key agencies

What is the most important thing that those responsible for the sustainable community strategy should consider?

- Don't forget about district LSPs
- Not to be Oxford centric – recognise the diversity of places/issues/needs/resources
- Affordable Housing
- Listen to all partners and keep them in the loop about the final priorities
- Resources need to be focused on crime and reducing the inequalities between areas
- Needs to be user friendly, simple and understandable and inclusive for the community
- Deliverable
- Interface of the various strategies
- Avoiding duplication and utilising existing processes/partnership/action plans
- Locality dimension to the strategy
- Clear about where leadership and accountability lies for each action
- Climate change
- Closer partnership
- Are the four themes right? Do they need to be reconsidered based on the discussion?
- Education
- Risk of working with other agencies not all of which are accountable
- We all have to work together
- Views of all councils especially those closest to the reality (Town and Parishes)
- Be visionary and aspirational but ensure there are realistic delivery plans.
- Make the themes meaningful and make sure the key issues of housing and transport are explicit in the themes
- Focus on young people and children would address attainment/inclusion/anti-social behaviour/youth services....
- Work with and listen to those at all levels
- Protecting closed railway route from development with a view to reopening it in the long term
- Identify the leaders – responsibilities
- Retain focus, concentrate on deliverables and needs of local people

- How to deliver an effective strategy that does not duplicate existing policies/strategies but engages communities in a meaningful way
- Target actions for which a county strategy and partnership can assist in better co-ordination
- Practical aspects of partnership – know your partner and what they can bring to the table
- Community engagement
- Ensure the process, plans and progress are effectively communicated
- Must be deliverable and affordable
- Need for subsidiarity/devolution of responsibility/delivery/funding
- Who takes the lead
- Subsidiarity and real prioritising
- No mention of inward migration and the cultural/social issues this brings
- Need an appreciation of the discussions on heterogeneous localities within Oxfordshire and the different levels of planning and implementation
- Make it relevant to all partners to get buy-in
- Need to be clear what priorities identified are seeking to deliver and roles in order to add value
- Housing comes up in almost every discussion
- Communities are local and comprised of individuals
- Global picture and demographics
- Ensure resources for delivery are targeted to the most appropriate agencies
- Distinction that it's a strategy for next 20 years
- Demographic change and climate change
- Maintaining vibrant communities
- Enabling volunteering and community involvement – everything else flows from it
- How we can deliver better services by asking 'how can we be more effective by working together'?

Anything else?

- Good productive session
- Find other reasons to get us together
- Hotter coffee
- Will anything really happen
- Don't be afraid to ruffle bureaucratic feathers
- Excellent venue
- Limit of space/infrastructure/resources within which to work – efficiency is key
- Discussed sustainability in air conditioned building, electric lighting and scalding water! – shows how far we have to go
- SCS needs to look ahead 20/30 years and not get stuck in today's issues
- Hearing loop
- Complex – China, India and Russia were mentioned but not USA and Europe which have significant influence on us
- Need to look at interaction with central government
- Process for the establishment of partnerships
- Enable groups to come together to deal with specific local issues
- Need to acknowledge current statutory, budget holders and partnerships that already

exist

- Poor representation from majority interest groups and younger people
- County council document to be delivered by county council but being set by an unelected quango without sufficient input and ownership from elected members
- Who will be responsible for delivery
- Not clear understanding of spend/performance in existing mainstream budgets.
- Audit of resources at different spatial levels would be useful
- Language is very flowery – keep it simple
- Older people have a life – not just health, care and housing needs
- Housing is so crucial it should be a distinct theme and must have a greater emphasis on increasing supply and the most appropriate location
- Encourage employers to allow paid time to release volunteer for community/voluntary service, sport, exercise...
- Well facilitated